

2026 Event Program

(draft March 16, 2026 – subject to change)

ALL TIMES ARE EASTERN TIME (ET)

Monday, March 16

The Commentary at The Westin Arlington – 801 N Glebe Road, Arlington, VA

5 - 7 pm

Welcome Reception

- Gregory Washington, President, George Mason University

Tuesday, March 17

Fuse at Mason Square - 3401 Fairfax Drive, Arlington, VA

7:30 am

Registration and Continental Breakfast

8:15 am / 1311 A

Welcome

- James Sparkman, Producer, P3•EDU
- Gregory Washington, President, George Mason University

8:30 am / 1311 A

The New Era of Collaboration in Higher Education

- Tony Allen, President, Delaware State University
- Susan Burns, President, University of Mount Saint Vincent
- Daniel Greenstein, Chief of Industry Transformation, Ellucian; Chancellor Emeritus, Pennsylvania's State System of Higher Education
- Marjorie Hass, President, Council of Independent Colleges
- Moderator: Lee Gardner, Senior Writer, *The Chronicle of Higher Education*

9:30 am / 1311 B

Collaborative Transformation Across Theological Education

- Jeff Carter, President, Bethany Theological Seminary
- Greg Henson, President, Kairos University
- Amy Kardash, President, In Trust Center for Theological Schools
- Frank Yamada, Executive Director, The Association of Theological Schools
- Moderator: Richard Staisloff, Senior Partner, rpk GROUP

9:30 am / 1324

National and Regional Affiliation Models

- Ricardo Azziz, Principal, SPH Consulting Group; Director, Center for Higher Education Mergers & Acquisitions
- Michael Horowitz, Chancellor, The Community Solution Education System
- Stig Lanesskog, CEO, The Claremont Colleges Services
- Sarah Pfatteicher, Executive Director, Five Colleges
- Moderator: Neil Lefkowitz, Partner, Loeb & Loeb

10:30 am / 1311 B

Due Diligence Starts at Home: Real Estate & Asset Readiness

- Chad Cook, Treasurer, Virginia Commonwealth University
- Gene Crouch, Vice President & Treasurer, George Mason University
- Charles Rose, Shareholder, Hogan Marren Babbo & Rose
- Nicole Salazar, Director, PFM Financial Advisors
- Moderator: Archie Chandrasekhar, Managing Director, Rieth Jones Advisors

10:30 am / 1324

The Merger That's Redefining Higher Education – The University of Texas at San Antonio Case Study

- Francisco Cigarroa, Senior Executive Vice President for Health Affairs and Health System, University of Texas at San Antonio; former Chancellor, University of Texas System
- Taylor Eighmy, President, University of Texas at San Antonio
- Moderator: Doug Lederman, Co-Founder, *Inside Higher Ed*

11:30 am / 1311 B

Partnership Opportunities and Challenges

- Shawn Daley, Vice President of Strategic Initiatives, George Fox University
- Jason Dempsey, Lieutenant Colonel (Ret.); President, MissionWise
- William Lee, Vice President of Strategic Partnerships, Dynamic Campus
- Moderator: Benjamin Kennedy, Chief Services Officer, Human Capital Education

11:30 am / 1324

The Future of MAP Models

- Kent Devereaux, President, Goucher College
- Jeanne Meister, Vice Chair, Board of Trustees, Excelsior University
- Rodney Rogers, President, Bowling Green State University
- Jay Vaughan, Partner & Chair of the Education Practice, Cooley
- Moderator: Peter Stokes, Managing Director, Huron Consulting Group

12:15 pm / 1311 A

Lunch

1 pm / 1311 A

Fuse Building Tour (optional)

- Edgemoor Infrastructure and Real Estate

1:30 pm / 1311 B

Building Scale and Private University Systems

- John Comerford, President, Otterbein University
- Mike McGrath, Partner, Ropes & Gray
- John Porter, President & CEO, Lindenwood Education System
- Jessica Wood, Managing Director, S&P Global Ratings
- Moderator: Christopher Good, Managing Director and Head of Higher Education & Nonprofit Finance, Global Investment Banking, RBC Capital Markets

1:30 pm / 1324

The MAP Hard Truths Clinic

- Deb Bushway, President, Northwestern Health Sciences University
- Eric Fulcomer, President & CEO, Wisconsin Association of Independent Colleges and Universities
- Jay Goin, President, Los Angeles Pacific University
- David King, President, Ursuline College
- Moderator: Kamalika Sandell, CEO, Core Education

2:30 pm / 1311 B

Strategic Transaction Frameworks in Higher Education

- Patrick Hogan, Vice President for Financial Planning & Analysis and Strategic Transactions, Loyola Marymount University
- Barry Ryan, Partner, Edu Alliance Group; former President, Woodbury University
- Tracey Schneider, Senior Vice President for Legal Affairs and General Counsel, Middle States Commission on Higher Education
- Maria Toyoda, President & CEO, WASC Senior College and University Commission
- Moderator: AJ Prager, Managing Director, Hilltop Securities

2:30 pm / 1324

Colleges and Universities at an Inflection Point

- Sara Custer, Editor in Chief, *Inside Higher Ed*
- Mike Gavin, President & CEO, Alliance for Higher Education
- Robert Kelchen, Professor and Department Head, Educational Leadership and Policy Studies, University of Tennessee, Knoxville
- Brad Wolverton, Editor, *The Chronicle of Higher Education*
- Moderator: Ted Eismeier, Senior Vice President, Head of Postsecondary Communications, Whiteboard Advisors

3:30 pm / 1311 B

Shared Services Partnerships for Growth and Innovation

- Kim Fahey, President & CEO, Collegis Education
- Melik Peter Khoury, President & CEO, Unity Environmental University
- Josh Knotts, President & CEO, Joyce University of Nursing and Health Sciences
- Brent Ramdin, CEO, EducationDynamics
- Moderator: Chloe O'Sullivan, Principal, Boston Consulting Group

3:30 pm / 1324

MAP Integration Challenges

- Stephanie Gold, Partner, Hogan Lovells
- Bryan Lackaye, Vice President, Global Network and Strategic Initiatives, Northeastern University
- Matthew Shaftel, President, Russell Sage College
- Jeffrey Stein, Chief Integration Officer and Executive Vice President, Elon University
- Moderator: Robert Spencer, Principal, Huron Consulting Group

4:30 pm / 1311 A

Fireside Chat

- Nicholas Kent, Under Secretary of Education, U.S. Department of Education
- Moderator: Dennis Cariello, Shareholder, Hogan Marren Babbo & Rose

5:15 pm / 1312

Reception

- Featured Speaker: Tim Kaine, United States Senator, Commonwealth of Virginia